El Paso Leadership Academy

114 Texas Avenue, El Paso, TX 79901 Board of Directors Meeting November 10, 2025 Agenda

- I. Call to Order 5:30 PM
- II. EPLA Open Forum 5:35-5:40 PM
- III. Approval of Minutes 5:40 5:50 PM
 - 1. Minutes of September 12, 2025
 - 2. Minutes of February 18, 2025

IV. Operations/Academics 5:50 PM – 6:40 PM

A	1. TEA appeal
Action/	a. TAP Plan
Discussion	b. District Improvement Plan
Items	2. Approval of meal policy to the student handbook
	3. Approval of the <u>unsafe school options policy</u>
	4. Approval of EB-2 National Interest Waiver
	5. Calendar changes to this year's calendar changing regular days to PD day on
	November 17, February 16, and May 1
В	1. Recruitment
Information/	2. Academic update
Discussion	3. Texas Senate Bill SB11
Items	

V. Finance 6:40 PM – 6:55 PM

A Information Items	 Update on load with Civic Builders, maturity date is 01/01/2026 for \$12,698,202
B Action/ Discussion Items	2. Approval of August 31, 2025 EPLA financials3. Approval of September 30, 2025 EPLA financials

VI. CEO Update 6:55 PM - 7:00 PM

VII. Meeting Adjourned 7:00 PM

If, during the course of the meeting covered by this Notice, the Board of Directors should determine that a closed or executive meeting or session of the Board of Directors is required, then such closed or executive meeting or session as authorized by the Texas Open Meetings Act, Texas Government Code Section 551.001 et seq., or Texas Government Code 418.183 (f), will be held by the School Board at the date, hour, and place given in this Notice or as soon after the commencement of the meeting covered by this Notice as the School Board may conveniently meet in such closed or executive meeting or session concerning any and all purposes permitted by the Act. Before any closed meeting is convened, the presiding officer will publicly identify the section or sections of the Act authorizing the closed meeting. All final votes, actions, or decisions will be taken in open meeting.

This notice was posted in compliance with the Texas Open Meetings Act on November 3, 2025 at the Central office, East Campus and Flagship Campus buildings.

By: Middleton, et al.

S.B. No. 11

A BILL TO BE ENTITLED

Т	AN ACT
2	relating to a period of prayer and reading of the Bible or other
3	religious text in public schools.
4	BE IT ENACTED BY THE LEGISLATURE OF THE STATE OF TEXAS:
5	SECTION 1. Subchapter C, Chapter 25, Education Code, is
6	amended by adding Section 25.0823 to read as follows:
7	Sec. 25.0823. PERIOD OF PRAYER AND READING OF BIBLE OR OTHER
8	RELIGIOUS TEXT. (a) The board of trustees of a school district or
9	the governing body of an open-enrollment charter school that is not
10	operated by or affiliated with a religious organization may by
11	record vote on a resolution described by Subsection (a-1) adopt a
12	policy requiring every campus of the district or school to provide
13	students and employees with an opportunity to participate in a
14	period of prayer and reading of the Bible or other religious text on
15	each school day in accordance with this section.
16	(a-1) A resolution to adopt a policy under Subsection (a)
17	<pre>must read as follows:</pre>
18	"The (insert name of school district or open-enrollment charter
19	school) shall adopt a policy requiring every campus of (insert name
20	of district or school) to provide a period of prayer and reading of
21	the Bible or other religious text as provided by Section 25.0823,
22	Education Code."

23

24

(1) prohibit a student or employee of the school

(b) A policy adopted under Subsection (a) must:

- 1 district or open-enrollment charter school from being permitted to
- 2 participate in the period of prayer and reading of the Bible or
- 3 other religious text unless the employee or parent or guardian of
- 4 the student submits to the district or school a signed consent form
- 5 that includes:
- 6 (A) an acknowledgment that the student or
- 7 employee has a choice as to whether to participate in the period of
- 8 prayer and reading of the Bible or other religious text;
- 9 (B) a statement that the person has no objection
- 10 to the student's or employee's participation in or hearing of the
- 11 prayers or readings offered during the period; and
- 12 (C) an express waiver of the person's right to
- 13 bring a claim under state or federal law arising out of the adoption
- 14 of a policy under this section, including a claim under the
- 15 <u>Establishment Clause of the First Amendment to the United States</u>
- 16 Constitution or a related state or federal law, releasing the
- 17 district or school and district or school employees from liability
- 18 for those claims brought in state or federal court;
- 19 (2) prohibit the provision of a prayer or reading of
- 20 the Bible or other religious text over a public address system; and
- 21 (3) specify that a period of prayer or reading of the
- 22 Bible or other religious text may not be a substitute for
- 23 <u>instructional time</u>.
- 24 (c) An employee or parent or guardian of a student may
- 25 revoke the person's consent provided under Subsection (b)(1) by
- 26 informing the appropriate school administrator, as determined by
- 27 the school district or open-enrollment charter school. An employee

1 or student for whom consent has been revoked under this subsection: 2 (1) may not participate in the period of prayer and reading of the Bible or other religious text until the employee or 3 parent or guardian of the student submits to the district or school 4 5 a new consent form under Subsection (b)(1); and 6 (2) remains bound by the waiver described Subsection (b)(1)(C). 7 8 (d) A policy adopted under Subsection (a): 9 (1) must include provisions ensuring a prayer or 10 reading of the Bible or other religious text is not provided in the physical presence of, within the hearing of, or in another manner 11 12 which would constitute an injury in fact within the meaning of the United States or Texas Constitution on a person for whom a signed 13 14 consent form has not been submitted under Subsection (b)(1) or has 15 been revoked under Subsection (c); and 16 (2) in order to comply with this subsection, may 17 require that the period of prayer and reading of the Bible or other religious text be provided: 18 19 (A) before normal school hours; 20 (B) only in classrooms or other areas in which a consent form under Subsection (b)(1) has been submitted for every 21 employee and student, which may include an entire school district 22 or open-enrollment charter school campus if a consent form has been 23 24 submitted for each employee and student at the campus; or 25 (C) by any other method recommended by the 26 attorney general or legal counsel for the district or school. 27 (e) The attorney general, on request from the board of

- 1 trustees of a school district or the governing body of an
- 2 open-enrollment charter school, shall:
- 3 (1) provide advice on best methods for a district or
- 4 school to comply with the requirements of this section;
- 5 (2) provide a model consent form that may be used for
- 6 purposes of providing consent under Subsection (b)(1); and
- 7 (3) defend the district or school in a cause of action
- 8 arising out of the adoption of a policy under Subsection (a).
- 9 (f) If the attorney general defends a school district or
- 10 open-enrollment charter school under Subsection (e)(3), the state
- 11 is liable for the expenses, costs, judgments, or settlements of the
- 12 claims arising out of the representation. The attorney general may
- 13 settle or compromise any and all claims under this subsection. The
- 14 state may not be liable for any expenses, costs, judgments, or
- 15 settlements of any claims arising out of the adoption of a policy
- 16 under Subsection (a) against a district or school not being
- 17 represented by the attorney general.
- 18 (g) Regardless of whether the board of trustees of a school
- 19 district or the governing body of an open-enrollment charter school
- 20 adopts a policy under Subsection (a), this section does not
- 21 prohibit a student or employee of the district or school from
- 22 participating in prayer or reading the Bible or other religious
- 23 text during a period of the school day that is not designated as a
- 24 period of prayer and reading of the Bible or other religious text.
- 25 SECTION 2. Section 25.901, Education Code, is amended to
- 26 read as follows:
- Sec. 25.901. EXERCISE OF CONSTITUTIONAL RIGHT TO PRAY. A

- S.B. No. 11
- 1 public school student has an absolute right to individually,
- 2 voluntarily, and silently pray or meditate in school in a manner
- 3 that does not disrupt the instructional or other activities of the
- 4 school. A person may not require[, encourage,] or coerce a student
- 5 to engage in or refrain from such prayer or meditation during any
- 6 school activity.
- 7 SECTION 3. Not later than six months after the effective
- 8 date of this Act, each board of trustees of a school district and
- 9 each governing body of an open-enrollment charter school shall take
- 10 a record vote on whether to adopt a resolution described by Section
- 11 25.0823(a-1), Education Code, as added by this Act.
- 12 SECTION 4. This Act applies beginning with the 2025-2026
- 13 school year.
- 14 SECTION 5. This Act takes effect immediately if it receives
- 15 a vote of two-thirds of all the members elected to each house, as
- 16 provided by Section 39, Article III, Texas Constitution. If this
- 17 Act does not receive the vote necessary for immediate effect, this
- 18 Act takes effect September 1, 2025.

DRAFT

Purpose: To establish a respectful, inclusive, and legally compliant environment that allows students and staff of all faiths to voluntarily participate in daily prayer or religious text readings. This policy ensures each person's right to practice or abstain from religious activities while maintaining respect for the beliefs of others.

Policy Statement: In accordance with Texas Senate Bill 11, El Paso Leadership Academy Charter School will provide an opportunity each school day for voluntary prayer and reading of religious texts for students and employees who choose to participate, with signed consent. Participation is entirely voluntary, and no student or employee will ever be required, coerced, or penalized for participating or not participating.

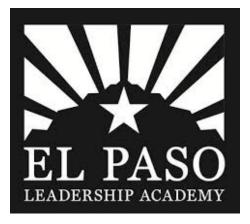
Guidelines:

- The school recognizes and respects the diverse religious beliefs represented within the school
 community and will permit voluntary prayer or text reading aligned with any faith tradition,
 including Christianity, Islam, Judaism, Hinduism, Buddhism, and others, or quiet reflection for
 those who do not observe a religion.
- Participants must provide written consent signed by a parent or guardian (for students) or by the employee.
- The consent form must include:
 - A statement affirming that participation is voluntary.
 - An acknowledgment that participants may hear or observe prayers or readings from various religious or philosophical traditions.
 - A legal waiver protecting the school and its employees from liability related to participation or expression of faith.
 - Religious activities will be scheduled so they do not interfere with instructional time.
 - Sessions will take place in designated areas or classrooms where all participants have provided consent, ensuring no one is involuntarily exposed to such activities.
 - The school will not broadcast or publicly amplify any prayers or readings
 - Students or employees who do not consent or who choose to revoke consent may do so at any time without penalty or consequence.

Implementation: The board of trustees will adopt this policy by recorded vote. The school will distribute consent forms to parents, guardians, and staff, collect necessary signatures before participation, and maintain records securely in compliance with state law.

El Paso Leadership Academy District Improvement Plan

2025-2026



Mission Statement

We educate and empower students with tools essential to achieve their self-actualization, academic potential, and success.

Vision

We are an elite, collaborative organization providing a nurturing environment that shapes independent thinkers and people ready to make their own rules.

Value Statement

We Build. We Lead.

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Goal 1: All EPLA scholars will achieve a minimum of a two year literacy level growth (as measured by IXL BOY and EOY assessments) per year.	41
Goal 2: All EPLA Emergent Bilingual scholars will achieve at least a one composite tier English Language Proficiency growth (on TELPAS) each year.	48
Goal 3: Increase average daily attendance to 95% or higher, reduce scholar tardiness to below 10%, and improve scholar perceptions of school safetyas measured by the Panorama Climate Survey item "I feel safe at my school"to benchmark at or above 80%.	51
Goal 4: Achieve annual teacher and staff retention of 85% or higher, and demonstrate a minimum 20% increase on Gallup Survey Question 1: "On a scale from 0 (not at all likely) to 10 (extremely likely), how satisfied are you with El Paso Leadership Academy as a place to work?" (Current benchmark: 18.9 out of 74).	
Goal 5: By the 2025-2026 school year, at least 20% of EPLA teachers will meet eligibility criteria for TIA designation. An additional 10% of teachers will meet eligibility in both 2026-2027 and 2027-2028, resulting in at least 40% of teachers designated by the end of the 2027-2028 school year.	57
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Comprehensive Needs Assessment

Needs Assessment Overview

Needs Assessment Overview Summary

The El Paso Leadership Academy conducted its Comprehensive Needs Assessment during the month of August 2025. The Needs Assessment was prepared and reviewed by the District Improvement and Planning Committee, ensuring a wide variety of data sources (both quantitative and qualitative) were used. The CNA reviewed academic data (STAAR, EOC, TELPAS), teacher and student demographic data, attendance data, discipline data, and staff/family surveys to assess the effectiveness of academic programming, campus climate/culture, and family/community engagement. Based on the data obtained, the District Improvement and Planning Committee identified district goals/objectives/strategies to continue to move progress on a positive trajectory on the educational continuum from Good to Great.

Program Evaluation/ Needs Assessment

	School Year		Region 19		African American Hi
	STAAR Performance Rates b	y Teste	d Grade,	Subject,	and Performa
Grade 6 Reading					
At Approaches Grade Level or Above	2025	77%	77%	43%	-
	2024	77%	77%	65%	-
At Meets Grade Level or Above	2025	56%	55%	21%	-
	2024	57%	55%	39%	-
At Masters Grade Level	2025	29%	26%	15%	-
	2024	26%	22%	6%	-
Grade 6 Mathematics					
At Approaches Grade Level or Above	2025	74%	76%	68%	-
	2024	72%	74%	65%	-

	School Year	State	Region 19	District	African American H
At Meets Grade Level or Above	2025	40%	38%	28%	-
	2024	39%	39%	24%	-
At Masters Grade Level	2025	16%	13%	9%	-
	2024	14%	11%	0%	-
Grade 7 Reading					
At Approaches Grade Level or Above	2025	76%	78%	55%	-
	2024	74%	73%	47%	-
At Meets Grade Level or Above	2025	54%	54%	24%	-
	2024	54%	50%	33%	-
At Masters Grade Level	2025	27%	25%	8%	-
	2024	29%	23%	14%	-
Grade 7 Mathematics					
At Approaches Grade Level or Above	2025	55%	52%	54%	-
	2024	56%	54%	52%	-
At Meets Grade Level or Above	2025	33%	26%	31%	-
	2024	34%	30%	27%	-
At Masters Grade Level	2025	11%	5%	7%	-
	2024	11%	8%	5%	-
Grade 8 Reading					
At Approaches Grade Level or Above	2025	82%	83%	45%	-
	2024	81%	81%	49%	-
At Meets Grade Level or Above	2025	58%	58%	20%	-
	2024	56%	55%	24%	-
At Masters Grade Level	2025	32%	29%	9%	
	2024	29%	25%	6%	-
Grade 8 Mathematics					
At Approaches Grade Level or Above	2025	71%	73%	64%	_
	2024	72%	73%	57%	-

At Meets Grade Level or Above 2025 4 At Masters Grade Level 2025 1 Grade 8 Science At Approaches Grade Level or Above 2025 1 At Meets Grade Level or Above 2025 4 At Masters Grade Level or Above 2025 4 At Approaches Grade Level or Above 2025 4 At Approaches Grade Level or Above 2025 5 At Approaches Grade Level or Above 2025 5 At Meets Grade Level or Above 2025 5 At Meets Grade Level or Above 2025 3 At Meets Grade Level or Above 2025 3		Region 19 46% 39% 14% 10%	18% 14% 0%	African American
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At Meets Grade Level or Above 2024 7 2024	70% 48%	77%		
At Meets Grade Level or Above At Masters Grade Level At Masters Grade Level Crade 8 Social Studies At Approaches Grade Level or Above At Meets Grade Level or Above At Meets Grade Level or Above At Meets Grade Level or Above At Masters Grade Level or Above At Masters Grade Level or Above At Masters Grade Level or Above 2025	48%		61%	-
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Grade 8 Social Studies At Approaches Grade Level or Above 2025 5 At Meets Grade Level or Above 2025 3 At Masters Grade Level 2024 3 At Masters Grade Level 2025 1 2024 2 1 2024 1	19%	15%	6%	-
At Approaches Grade Level or Above At Meets Grade Level or Above At Masters Grade Level or Above At Masters Grade Level 2025	17%	13%	4%	-
At Meets Grade Level or Above 2025 3 At Masters Grade Level 2025 3 2024 3 2025 1 2024 1				
At Meets Grade Level or Above 2025 3 2024 3 At Masters Grade Level 2025 1 2024 1	58%	58%	34%	-
2024 2 At Masters Grade Level 2025 1 2024 1	60%	59%	36%	-
At Masters Grade Level 2025 1 2024 1	32%	28%	13%	-
2024 1	33%	27%	15%	-
	17%	13%	3%	-
End of Course English I	17%	12%	8%	-
-				
At Approaches Grade Level or Above	69%	68%	34%	*
2024 7	70%	69%	42%	*
At Meets Grade Level or Above 2025 4	49%	46%	11%	*
2024 5	52%	49%	15%	*
At Masters Grade Level 2025 1	15%	11%	1%	*
2024 1	16%	13%	5%	*
End of Course English II				
At Approaches Grade Level or Above 2025 7	-0 0/	72%	43%	*
2024 7	72%	75%	60%	*

	Cabaal		Region		African
	School Year	State	19	District	American H
At Meets Grade Level or Above	2025	55%	53%	17%	*
	2024	58%	56%	28%	*
At Masters Grade Level	2025	8%	6%	0%	*
	2024	9%	6%	4%	*
End of Course Algebra I					
At Approaches Grade Level or Above	2025	78%	85%	75%	*
	2024	81%	87%	71%	-
At Meets Grade Level or Above	2025	45%	52%	33%	*
	2024	43%	49%	24%	-
At Masters Grade Level	2025	27%	30%	14%	*
	2024	24%	25%	7%	-
End of Course Biology					
At Approaches Grade Level or Above	2025	92%	92%	89%	*
	2024	91%	92%	88%	-
At Meets Grade Level or Above	2025	61%	58%	31%	*
	2024	56%	54%	31%	-
At Masters Grade Level	2025	21%	14%	5%	*
	2024	19%	13%	3%	-
End of Course U.S. History					
At Approaches Grade Level or Above	2025	95%	96%	89%	-
	2024	96%	96%	93%	*
At Meets Grade Level or Above	2025	68%	68%	38%	-
	2024	69%	67%	36%	*
At Masters Grade Level	2025	37%	34%	11%	-
	2024	37%	33%	9%	*
SAT/ACT All Subjects					
At Approaches Grade Level or Above	2025	89%	80%	40%	_
	2024	88%	78%	-	_

	School Year		ъ .		
		State	Region 19	District	African American
At Meets Grade Level or Above	2025	59%	35%	0%	-
	2024	59%	38%	-	-
At Masters Grade Level	2025	13%	2%	0%	-
	2024	12%	2%	-	-
All Grades All Subjects					
At Approaches Grade Level or Above	2025	75%	77%	58%	0%
	2024	75%	75%	58%	*
At Meets Grade Level or Above	2025	50%	50%	24%	0%
	2024	48%	47%	25%	*
At Masters Grade Level	2025	21%	19%	7%	0%
	2024	20%	17%	6%	*
All Grades ELA/Reading					
At Approaches Grade Level or Above	2025	76%	77%	43%	*
	2024	76%	76%	51%	*
At Meets Grade Level or Above	2025	54%	54%	17%	*
	2024	54%	52%	27%	*
At Masters Grade Level	2025	23%	20%	4%	*
	2024	22%	18%	7%	*
All Grades Mathematics					<u> </u>
At Approaches Grade Level or Above	2025	72%	76%	68%	*
	2024	72%	74%	61%	-
At Meets Grade Level or Above	2025	45%	46%	30%	*
	2024	43%	42%	23%	-
At Masters Grade Level	2025	20%	19%	11%	*
	2024	17%	15%	4%	-
All Grades Science					
At Approaches Grade Level or Above	2025	78%	80%	76%	*
	2024	75%	75%	64%	-

	School Year	State	Region 19	District	African American	Hi
At Meets Grade Level or Above	2025	47%	46%	30%	*	
	2024	43%	41%	23%	-	
At Masters Grade Level	2025	17%	13%	5%	*	
	2024	16%	12%	4%	-	
All Grades Social Studies						
At Approaches Grade Level or Above	2025	77%	79%	62%	-	
	2024	78%	79%	65%	*	
At Meets Grade Level or Above	2025	50%	50%	26%	-	
	2024	51%	49%	26%	*	
At Masters Grade Level	2025	27%	24%	7%	-	
	2024	27%	23%	9%	*	
STAAR	Performance Rates by	Enroll	ed Grad	e at Meet	s Grade Lev	el
6th Graders						
Reading and Mathematics	2025	37%	33%	17%	-	
	2024	36%	34%	12%	-	
Reading and Mathematics Including EOC	2025	37%	33%	17%	-	
	2024	36%	34%	12%	-	
Reading Including EOC	2025	56%	55%	21%	-	
	2024	57%	55%	39%	-	
Math Including EOC	2025	41%	38%	28%	-	
	2024	40%	39%	24%	-	
7th Graders						
Reading and Mathematics	2025	36%	36%	15%	-	
	2024	35%	28%	21%	-	
Reading and Mathematics Including EOC	2025	38%	36%	15%		
	2024	36%	29%	21%	-	
Reading Including EOC	2025	54%	54%	24%	-	
	2024	54%	50%	33%	-	

	Schoo Year	l State	Region 19	District	African American	Hi
Math Including EOC	2025	43%	42%	31%	-	
	2024	40%	34%	27%	-	
8th Graders						
Reading and Mathematics	2025	30%	27%	9%	-	
	2024	28%	22%	6%	ı	
Reading and Mathematics Including EOC	2025	44%	44%	16%	ı	
	2024	41%	41%	14%	ı	
Reading Including EOC	2025	59%	58%	20%	-	
	2024	57%	55%	24%	-	
Math Including EOC	2025	51%	56%	51%	-	
	2024	49%	52%	27%	-	
3rd - 8th Graders						
Reading and Mathematics	2025	38%	37%	15%	-	
	2024	36%	34%	14%	-	
Reading and Mathematics Including EOC	2025	40%	39%	16%	-	
	2024	38%	36%	16%	-	
Reading Including EOC	2025	55%	56%	22%	-	
	2024	54%	52%	31%	-	
Math Including EOC	2025	46%	47%	39%	-	
	2024	45%	44%	27%	-	

2023-24 A	ttendand	ce. Gradi	uation, ar	nd Dropout	Rates								
				LEADER		ADEMY	/ (071810) -	· EL PA	SO COU	NTY			
	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander		Special Ed	Econ Disadv	EB/EL
Attendanc	e Rate												
2022-23	93.3%	92.6%	92.6%	91.6%	92.7%	90.2%	ı	-	-	*	92.2%	93.0%	93.0%
2021-22	92.2%	91.3%	94.0%	*	94.0%	92.7%	-	-	-	*	93.1%	93.9%	94.0%
Chronic A	bsenteei	ism											
2022-23	20.3%	23.3%	25.8%	28.6%	25.3%	38.9%	-	-	-	*	34.7%	22.9%	22.0%
2021-22	25.7%	29.5%	18.0%	*	17.7%	33.3%	-	-	-	*	23.3%	18.0%	17.4%
Annual D	ropout R	ate (Gr	7-8)			T					.		
2022-23	0.8%	1.5%	0.6%	*	0.3%	0.0%	-	-	-	*	4.0%	0.7%	0.0%
2021-22	0.7%	0.6%	0.0%	*	0.0%	*	-	-	_	-	0.0%	0.0%	0.0%
Annual Di	ropout R	ate (Gr	9-12)										
2022-23	2.0%	3.2%	0.4%	*	0.4%	0.0%	-	-	-	*	7.1%	0.4%	0.0%
2021-22	2.2%	2.8%	0.0%	-	0.0%	*	-	-	-	*	0.0%	0.0%	0.0%
4-Year Lo	ngitudin	al Rate (Gr 9-12)										
Class of 20	023												
Graduated	90.3%	87.0%	-	-	-	-	-	-	-	-	-	-	-
Received TxCHSE	0.3%	0.6%	1	-	1	-	1	-	-	-	-	-	-
Continued HS	3.1%	4.6%	1	-	-	-	1	-	-	-	-	-	-
Dropped Out	6.3%	7.8%	-	-	-	-	-	-	-	_	_	_	_

2023-24 At	tendanc	e, Gradi	uation, ar	nd Dropout	Rates								
Graduates and TxCHSE	90.6%	87.6%	-	-	-	-	-	-	-	-	-	-	-
Graduates, TxCHSE, and Continuers		92.2%	-	-	-	-	-	-	-	-	-	-	-
Class of 20	22												
Graduated	89.7%	86.6%	-	-	-	-	-	-	-	-	-	-	-
Received TxCHSE	0.3%	0.7%	-	-	-	-	-	-	-	-	-	-	-
Continued HS	3.5%	5.4%	1	-	-	-	-	-	-	-	-	-	_
Dropped Out	6.4%	7.4%	1	-	-	-	1	-	-	-	-	-	-
Graduates and TxCHSE	90.0%	87.2%	-	-	-	-	-	-	-	-	-	-	-
Graduates, TxCHSE, and Continuers		92.6%	-	-	-	-	-	-	-	-	-	-	-
5-Year Ext	tended I	Longitud	inal Rate	(Gr 9-12)				•		•		•	
Class of 20	22												
Graduated	91.8%	90.1%	-	-	-	-	-	_	-	-	-	-	-
Received TxCHSE	0.4%	0.9%	-	-	-	-	-	-	-	-	-	-	-
Continued HS	1.0%	1.2%	-	-	-	-	-	-	-	-	-	-	-
Dropped Out	6.8%	7.8%	-	-	-	-	-	-	-	-	-	-	-
Graduates and TxCHSE	92.2%	91.1%	-	-	-	-	-	-	-	-	-	-	-

2023-24 At			ıation, ar	d Dropout	Rates			1					
Graduates, TxCHSE, and Continuers	93.2%	92.2%	1	-	ı	-	-	-	ı	1	1	-	-
Class of 20	21												
Graduated	92.2%	90.1%	ı	ı	ı	-	ı	-	ı	1	1	1	-
Received TxCHSE	0.4%	0.9%	1	-	1	1	1	-	1	ı	-	1	-
Continued HS	1.0%	1.3%	1	-	-	-	-	-	-	1	-	1	-
Dropped Out	6.3%	7.7%	1	-	-	-	-	-	-	1	-	-	-
Graduates and TxCHSE	92.7%	91.0%	-	-	-	-	-	-	-	1	-	-	-
Graduates, TxCHSE, and Continuers	93.7%	92.3%	-	-	-	-	-	-	-	-	-	-	-
6-Year Ext	ended I	ongitud	inal Rate	(Gr 9-12)									
Class of 20	21												
Graduated	92.7%	90.7%	1	-	-	1	-	-	-	1	-	-	-
Received TxCHSE	0.5%	1.1%	1	-	1	1	1	-	1	ı	-	1	-
Continued HS	0.5%	0.6%	1	1	ı	-	1	-	1	ı	1	-	-
Dropped Out	6.3%	7.6%	1	ı	1	-	1	-	1	ı	1	ı	-
Graduates and TxCHSE	93.2%	91.8%	-	-	-	-	-	-	-	-	-	-	-
Graduates, TxCHSE, and Continuers	93.7%	92.4%	-	-	-	-	-	-	-	_	-	-	-
Class of 20	20												

	tendane	c, Gradi	iation, and	Dropout R	ates								
Graduated	92.7%	91.9%	-	-	-	-	-	-	-	-	-	-	-
Received TxCHSE	0.5%	1.1%	-	-	-	-	-	-	-	-	-	-	-
Continued HS	0.5%	0.5%	-	-	1	1	-	-	-	-	-	-	-
Dropped Out	6.2%	6.5%	-	-	-	-	-	-	-	-	-	-	-
Graduates and TxCHSE	93.2%	93.0%	-	-	-	-	-	-	-	-	-	-	-
Graduates, TxCHSE, and Continuers	93.8%	93.5%	-	-	-	-	-	-	-	-	-	-	-
4-Year Fed	deral Gr	aduation	Rate With	out Exclus	ions (Gr	9-12)							
Class of 2023	90.3%	87.0%	-	-	-	-	-	-	-	-	-	-	-
Class of 2022	89.7%	86.6%	-	-	-	-	-	-	-	-	-	-	-
5-Year Ext	tended F	ederal C	Graduation	Rate With	out Excl	usions (Gr 9-12)					•	
Class of 2022	91.8%	90.1%	-	-	-	-	-	-	-	-	-	-	-
Class of 2021	92.2%	90.1%	-	-	-	-	-	-	-	-	-	-	-
6-Year Ext	tended F	ederal (Graduation	Rate With	out Excl	usions (Gr 9-12)		•			•	
Class of 2021	92.7%	90.7%	-	-	-	-	-	-	-	-	-	-	-
Class of 2020	92.7%	91.9%	-	-	-	-	-	-	-	-	-	-	-
RHSP/DA	P Gradu	ates (Lo	ngitudinal	Rate)					•			•	
Class of 2023	72.3%	*	-	-	-	-	-	-	-	-	-	-	-
Class of	59.5%	*	-	-	-	-	-	-	-	-	-	-	-

	_													
2023-24 At			iation, ai	nd Dropout	Rates							1	1	
Class of 2023	4.3%	4.9%	-	-	-	-	-	-	-	-	-	-		-
Class of 2022	3.7%	5.3%	-	-	-	-	-	-	-	-	-	-		-
FHSP-DLA	A Gradu	ates (Lo	ngitudin	al Rate)								•		
Class of 2023	84.3%	91.3%	-	-	-	-	-	-	-	-	-	-		-
Class of 2022	84.3%	92.0%	-	-	-	-	-	-	-	-	-	-		-
RHSP/DAI	P/FHSP	-E/FHSP	-DLA G	raduates (L	ongitudin	al Rate		<u>'</u>	•	•		<u>'</u>		
Class of 2023	88.6%	96.2%	-	-	-	-	-	-	-	-	-	-		-
Class of 2022	88.0%	97.4%	-	-	-	-	-	-	-	-	-	-		-
RHSP/DAI	P Gradu	ates (An	nual Rat	te)						•				
2022-23	38.4%	100.0%	-	_	-	-	-	-	_	_	-	-		-
2021-22	23.6%	66.7%	-	-	-	-	-	-	-	-	-	_		-
FHSP-E G	raduate	s (Annua	l Rate)	•				<u> </u>	•			•		
2022-23	4.4%	5.6%	-	_	_	-	-	-	_	_	-	_		-
2021-22	3.9%	6.2%	-	-	-	-	-	-	-	-	-	_		-
FHSP-DLA	A Gradu	ates (An	nual Rat	te)										
2022-23	82.5%	88.9%	-	-	_	-	-	-	_	_	-	_		-
2021-22	82.3%	89.6%	-	-	-	-	-	-	-	_	-	-		-
Texas First	t DLA (Graduate	s (Annua	al Rate)										
2022-23	0.1%	0.1%	-	-	-	-	-	-	_	_	-	-		-
RHSP/DAI	P/FHSP	-E/FHSP	-DLA/T	exas First-I	DLA Grad	uates (A	annual Rate	e)						
2022-23	86.8%	94.6%	-	-	-	-	-	-	-	-	-	_		-
2021-22	86.0%	95.8%			-		-	_			_	_		-

Demographics

Demographics Summary

Demographics: Who Are We?

The El Paso Leadership Academy (EPLA) is an open-enrollment public charter school district that serves scholars and families across the greater El Paso region, including military-connected families from nearby Fort Bliss. The district office is centrally located at 114 Texas Ave., El Paso, TX.

EPLA has demonstrated steady enrollment growth over the past several years. Enrollment has expanded from 217 students in 2019–2020 to 700 students in 2024-2025.

Student Population Trends (Race/Ethnicity, Gender, Programs)

EPLA's scholar population is overwhelmingly Hispanic, reflecting the demographics of the broader El Paso community. Across the years, the district has continued to serve a high percentage of economically disadvantaged scholars, English Learners (ELs), and students identified as at-risk. Below is a summary of demographic trends:

Year	Total Enrollment	African-American	Hispanic	White	American Indian	2 or More	Eco Dis	EL	At-Risk
2024-2025	859		96.16%	0.03%		0.29%	80.21%	73.81%	
2023-2024	918	0.33%	90.17%	1.32%		0.32%	90.01%	78.32%	
2022–2023	601	1.8%	96.8%	1.4%			91.8%	70.2%	73%
2021–2022	266	1.1%	95.5%	2.3%		1.1%	86.5%	62.4%	83.1%
2020–2021	210		94.8%	4.8%		0.5%	89.0%	64.3%	64.3%

The gender distribution has remained fairly consistent, with roughly 43% female and 57% male across the district.

Attendance & Mobility

EPLA has historically maintained a district-wide attendance rate above 96%. However, the COVID-19 pandemic and its aftereffects impacted attendance levels, with 2022–2023 marking a decline to 91.8%. The district continues to prioritize attendance recovery through targeted interventions and engagement strategies.

Year	Attendance Rate
2024-2025	91.21%
2023-2024	92.38%
2022–2023	91.8%
2021–2022	94.0%
2020–2021	94.3%
2019–2020	98.7%
2018–2019	96.0%
2017–2018	95.9%

Mobility rates are closely monitored as EPLA serves a high number of students from military families and transient households. This affects cohort stability, instructional planning, and long-term interventions.

Special Programs and Advanced Coursework

EPLA provides a range of support services, including:

- Special Education Services: Serving scholars with disabilities across all grade levels.
- 504 & Dyslexia Support: Implemented through individualized academic accommodations.
- Emergent Bilingual Support: 70%+ of students receive targeted English Language Development.
- Accelerated Courses: Students at EPLA High School are enrolled in Pre-AP, AP, and dual credit courses aligned to the district's College, Career, and Military Readiness (CCMR) framework.
- EPLA is actively growing its CCMR enrollment and advanced course offerings to ensure scholars are college- and career-ready upon graduation. This includes the addition of the Early College High School which EPLA has entered the planning year with Sul Ross State University as the IHE partner.

Staff Demographics, Recruitment, and Retention

EPLA recruits and retains high-quality teachers through a mission-driven approach and ongoing instructional coaching. The teacher-student ratio is approximately 1:25, allowing for small-group and individualized instruction. Teacher demographics mirror the diversity of the student body, with a majority Hispanic staff. Recruitment efforts have focused on high-need certification areas and bilingual education.

- Paraprofessional Qualifications: All paraprofessionals meet or exceed state and federal qualifications.
- Teacher Experience: EPLA retains a balanced mix of early-career and experienced educators. Targeted professional development and mentorship systems support teacher effectiveness and retention.

Demographics Strengths

El Paso Leadership Academy (EPLA) continues to serve a scholar population that closely mirrors the demographics of the broader El Paso community. The district has consistently maintained a predominantly Hispanic student body over the past several years:

School Year	% Hispanic Students
2019–2020	96.3%
2020–2021	94.8%
2021–2022	95.5%
2023–2024	96.8%
2024-2025	96.16%

Problem Statements Identifying Demographics Needs

Problem Statement 1: EPLA's district-wide attendance rate has declined from a pre-pandemic average of 96%+ to 91.8% in 2022-2023, a drop of over 4 percentage points in just a few years.

Root Cause: Limited systems in place to flag and intervene with chronically absent students before attendance patterns become problematic.

Problem Statement 2: 73% of EPLA scholars are identified as at-risk, significantly higher than state averages, creating a need for intensive academic, behavioral, and social-emotional supports.

Root Cause: Many scholars enroll in middle or high school with foundational skill deficits from prior schools, especially in literacy and math.

Problem Statement 3: There is a need to enhance the language acquisition/sheltered instruction approaches and resources to teaching/learning, especially for beginning/new teachers.

Root Cause: A high emergent bilingual population need foundational language support to engage with the rigorous course content and for college/career readiness.

Student Learning

Student Learning Summary

El Paso Leadership Academy continues to stabilize and strengthen achievement as measured by 2024–2025 STAAR and EOC results, reflecting tighter TEKS alignment, progress-monitoring cycles, and targeted supports for English Learners and scholars receiving Special Education services.

District STAAR, All Grades (2025):

- **ELA/Reading:** 43 percent Approaches, 17 percent Meets, 4 percent Masters. Performance contracted relative to last year at all three levels, signaling the need to continue writing routines, explicit vocabulary, and close-reading protocols across content.
- Mathematics: 68 percent Approaches, 30 percent Meets, 11 percent Masters.

 Math strengthened across all bands, consistent with pacing to HQIM, daily problem-solving, and spiral review practices.
- **Science:** 76 percent Approaches, 30 percent Meets, 5 percent Masters. Science increased across performance levels, supported by lab-based inquiry and vocabulary scaffolds.
- Social Studies: 62 percent Approaches, 26 percent Meets, 7 percent Masters.

 Meets held steady while Approaches and Masters trended slightly down; continued emphasis on primary-source analysis and academic discussion is recommended.

End-of-Course (EOC) Highlights, District (2025):

- Algebra I: 75 percent Approaches, 33 percent Meets, 14 percent Masters. Growth at Approaches and notable gains at Meets and Masters.
- **Biology:** 89 percent Approaches, 31 percent Meets, 5 percent Masters. Approaches improved and Meets held level.
- U.S. History: 89 percent Approaches, 38 percent Meets, 11 percent Masters. Approaches dipped modestly, with incremental gains in Meets and Masters.
- English I: 34 percent Approaches, 11 percent Meets, 1 percent Masters. Performance declined, indicating a need to intensify daily writing and text-dependent responses.
- English II: 43 percent Approaches, 17 percent Meets, 0 percent Masters. Results declined year over year; continue instructional focus on evidence-based writing and revision cycles.

Student Learning Strengths

El Paso Leadership Academy continues to make notable gains in Mathematics and Science while maintaining strong overall performance in content mastery. The 2024–2025 STAAR and EOC results demonstrate the district's progress in core instructional systems, aligned lesson internalization practices, and effective interventions under the MTSS framework.

Overall District Performance:

Districtwide, Mathematics and Science represent key strengths. Scholars showed measurable growth at every performance level, while Social Studies held steady at Meets Grade Level and ELA/Reading results, though lower than the prior year, continue to reflect strength in scholar engagement and instructional alignment.

Performance Highlights:

- Mathematics: 68% of scholars achieved *Approaches Grade Level*, 30% achieved *Meets*, and 11% reached *Masters*. This marks a seven-point gain at Approaches and a seven-point increase at Meets from 2024, indicating the district's effective implementation of HQIM-aligned curriculum, strong data-driven reteach structures, and fidelity to lesson internalization routines.
- Science: 76% of scholars reached *Approaches*, 30% achieved *Meets*, and 5% reached *Masters*, representing a 12-point increase at Approaches and a seven-point improvement at Meets compared to 2024. Science performance remains a district highlight, supported by hands-on learning, vocabulary integration, and inquiry-based instruction.
- Social Studies: 62% of scholars achieved *Approaches* and 26% achieved *Meets*. Though performance at Approaches declined slightly, Meets remained stable, demonstrating consistency in analytical writing and use of primary-source materials within instruction.
- **ELA/Reading:** 43% of scholars achieved *Approaches*, 17% achieved *Meets*, and 4% achieved *Masters*. While this reflects an overall decrease compared to the prior year, the district continues to prioritize reading stamina, academic vocabulary, and writing across the curriculum to strengthen literacy outcomes.
- End-of-Course Assessments: High school scholars continue to perform strongest in STEM and U.S. History. *Biology* achieved 89% Approaches and 31% Meets; *Algebra I* reached 75% Approaches and 33% Meets; *U.S. History* demonstrated 89% Approaches and 38% Meets. These results show sustained rigor and teacher effectiveness in content-specific instruction.

Subgroup Strengths:

Hispanic and economically disadvantaged scholars, who represent the majority of the district population, performed in line with overall district averages, particularly in Mathematics and Science. English Learners demonstrated continued growth through focused language supports and targeted interventions, while Special Education scholars benefited from explicit small-group reteach structures and co-teaching practices.

	School Year	State	Region 19		African American STAAR I	•			Asian		More Races	(Current)	Ed (Former)	ously	Non- Continu- ously Enrolled	Econ	EB/EL (Current & Monitored)
Grade 6 Rea	STAAR Performance Rates by Tested Grade, Subject, and Performance Level Grade 6 Reading																
At Approaches	2025	77%	77%	43%	-	41%	*	-	-	-	-	40%	*	-	43%	41%	27%
Grade Level or Above	2024	77%	77%	65%	-	63%	-	-	*	-	*	*	*	-	65%	65%	58%
At Meets	2025	56%	55%	21%	-	18%	*	-	-	-	-	20%	*	-	21%	19%	13%
Grade Level or Above	2024	57%	55%	39%	-	39%	-	-	*	-	*	*	*	-	39%	42%	37%
At Masters	2025	29%	26%	15%	-	11%	*	-	-	-	-	0%	*	-	15%	15%	10%
Grade Level	2024	26%	22%	6%	-	4%	-	-	*	-	*	*	*	-	6%	6%	5%
Grade 6 Mat	hematic	·s															

	School Year	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed (Current)	Special Ed (Former)	ously	Non- Continu- ously Enrolled	Econ Disadv	EB/EL (Current & Monitored)
At Approaches	2025	74%	76%	68%	-	68%	*	-	-	-	-	20%	*	-	68%	67%	63%
Grade Level or Above	2024	72%	74%	65%	-	63%	-	-	*	-	*	*	*	-	65%	58%	60%
At Meets Grade Level	2025	40%	38%	28%	-	25%	*	-	-	-	-	0%	*	-	28%	19%	23%
or Above	2024	39%	39%	24%	-	22%	-	-	*	-	*	*	*	-	24%	19%	19%
At Masters	2025	16%	13%	9%	-	7%	*	-	-	-	-	0%	*	-	9%	4%	3%
Grade Level	2024	14%	11%	0%	-	0%	-	-	*	-	*	*	*	-	0%	0%	0%
Grade 7 Rea	ding	1		ı						r		ı	r	ı	1	ı	
At Approaches	2025	76%	78%	55%	-	54%	*	-	*	-	-	*	*	-	55%	62%	54%
Grade Level or Above	2024	74%	73%	47%	-	47%	-	-	-	-	-	33%	*	-	47%	45%	36%
At Meets Grade Level	2025	54%	54%	24%	-	24%	*	-	*	-	-	*	*	-	24%	31%	23%
or Above	2024	54%	50%	33%	-	33%	-	-	-	-	-	33%	*	-	33%	31%	22%
At Masters	2025	27%	25%	8%	-	7%	*	-	*	-	-	*	*	-	8%	9%	7%
Grade Level	2024	29%	23%	14%	-	14%	-	-	-	-	-	0%	*	-	14%	13%	11%
Grade 7 Mat	hematic	es															
At Approaches	2025	55%	52%	54%	-	53%	*	-	*	-	-	*	*	-	54%	55%	54%
Grade Level or Above	2024	56%	54%	52%	-	52%	-	-	-	-	-	33%	*	-	52%	52%	46%
At Meets	2025	33%	26%	31%	-	30%	*	-	*	-	-	*	*	-	31%	32%	29%
Grade Level or Above	2024	34%	30%	27%	-	27%	-	-	-	-	-	17%	*	-	27%	28%	24%
At Masters	2025	11%	5%	7%	-	6%	*	-	*	-	-	*	*	-	7%	9%	7%
Grade Level	2024	11%	8%	5%	-	5%	-	-	-	-	-	0%	*	-	5%	6%	4%
Grade 8 Rea	ding																
At Approaches	2025	82%	83%	45%	-	46%	*	-	-	-	-	*	*	-	45%	45%	41%
Grade Level or Above	2024	81%	81%	49%	-	47%	*	-	-	-	*	50%	*	*	49%	46%	43%

	School Year	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed (Current)	Special Ed (Former)	ously	ously	Econ Disadv	EB/EL (Current & Monitored)
At Meets Grade Level	2025	58%	58%	20%	-	20%	*	-	-	-	-	*	*	-	20%	21%	16%
or Above	2024	56%	55%	24%	-	24%	*	-	-	-	*	25%	*	*	24%	23%	18%
At Masters	2025	32%	29%	9%	-	9%	*	-	-	-	-	*	*	-	9%	9%	6%
Grade Level	2024	29%	25%	6%	-	6%	*	-	_	-	*	13%	*	*	6%	5%	4%
Grade 8 Mat	hematic	es								r	ı			T	ı		
At Approaches	2025	71%	73%	64%	-	64%	ı	-	-	-	-	*	-	-	64%	64%	67%
Grade Level or Above	2024	72%	73%	57%	-	57%	*	-	-	-	*	43%	*	-	57%	58%	62%
At Meets Grade Level	2025	47%	46%	18%	-	18%	-	-	-	-	-	*	-	-	18%	18%	17%
or Above	2024	43%	39%	14%	-	14%	*	-	-	-	*	14%	*	-	14%	13%	13%
At Masters	2025	18%	14%	0%	-	0%	-	-	-	-	-	*	-	-	0%	0%	0%
Grade Level	2024	16%	10%	3%	-	3%	*	1	-	-	*	0%	*	-	3%	2%	2%
Grade 8 Scie	nce																
At Approaches	2025	74%	77%	61%	-	61%	*	-	-	-	-	*	*	-	61%	60%	62%
Grade Level or Above	2024	70%	71%	48%	-	49%	*	-	-	-	*	38%	*	*	48%	48%	49%
At Meets	2025	48%	49%	30%	-	30%	*	-	-	-	-	*	*	-	30%	31%	31%
Grade Level or Above	2024	44%	41%	17%	-	18%	*	-	-	-	*	38%	*	*	17%	13%	16%
At Masters	2025	19%	15%	6%	-	6%	*	-	-	-	-	*	*	-	6%	7%	3%
Grade Level	2024	17%	13%	4%	-	4%	*	ı	-	-	*	0%	*	*	4%	2%	2%
Grade 8 Soci	al Studi	es															
At Approaches	2025	58%	58%	34%	-	34%	*	-	-	-	-	*	*	-	34%	36%	32%
Grade Level or Above	2024	60%	59%	36%	-	36%	*	-	-		*	38%	*	*	36%	34%	37%
At Meets Grade Level	2025	32%	28%	13%	-	13%	*	-	-	-	-	*	*	-	13%	14%	10%
or Above	2024	33%	27%	15%	-	15%	*	-	-	-	*	25%	*	*	15%	13%	13%

	School Year	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed (Current)	Ed	Continu- ously Enrolled	Non- Continu- ously Enrolled	Econ Disadv	EB/EL (Current & Monitored)
At Masters	2025	17%	13%	3%	-	3%	*	-	-	-	-	*	*	-	3%	4%	1%
Grade Level	2024	17%	12%	8%	-	8%	*	-	-	-	*	13%	*	*	8%	7%	6%
End of Cours	se Englis	sh I															
At Approaches	2025	69%	68%	34%	*	34%	*	*	-	-	*	0%	*	69%	31%	36%	36%
Grade Level or Above	2024	70%	69%	42%	*	43%	*	-	-	-	-	44%	*	40%	43%	41%	37%
At Meets	2025	49%	46%	11%	*	12%	*	*	-	-	*	0%	*	19%	11%	12%	11%
Grade Level or Above	2024	52%	49%	15%	*	15%	*	-	-	-	-	33%	*	20%	14%	10%	10%
At Masters	2025	15%	11%	1%	*	1%	*	*	-	-	*	0%	*	0%	1%	1%	1%
Grade Level	2024	16%	13%	5%	*	5%	*	-	-	-	-	11%	*	0%	6%	3%	1%
End of Cours	se Englis	sh II															
At Approaches	2025	72%	72%	43%	*	44%	*	*	-	-	-	29%	*	53%	42%	44%	44%
Grade Level or Above	2024	75%	75%	60%	*	59%	*	-	-	-	*	*	*	50%	62%	56%	55%
At Meets	2025	55%	53%	17%	*	18%	*	*	-	-	-	29%	*	21%	17%	16%	15%
Grade Level or Above	2024	58%	56%	28%	*	28%	*	-	-	-	*	*	*	21%	30%	23%	22%
At Masters	2025	8%	6%	0%	*	0%	*	*	-	-	-	0%	*	0%	0%	0%	0%
Grade Level	2024	9%	6%	4%	*	4%	*	-	-	-	*	*	*	14%	1%	0%	1%
End of Cours	se Algeb	ra I															
At Approaches	2025	78%	85%	75%	*	76%	*	*	-	-	*	17%	*	44%	76%	77%	77%
Grade Level or Above	2024	81%	87%	71%	-	73%	*	-	-	-	-	63%	*	44%	77%	76%	74%
At Meets Grade Level	2025	45%	52%	33%	*	34%	*	*	-	_	*	0%	*	0%	34%	36%	36%
or Above	2024	43%	49%	24%	-	25%	*		-	-	-	0%	*	0%	29%	35%	26%
At Masters	2025	27%	30%	14%	*	15%	*	*			*	0%	*	0%	15%	16%	15%
Grade Level	2024	24%	25%	7%	-	7%	*		-	-	-	0%	*	0%	8%	4%	4%
End of Cours	se Biolog	gy															

	School Year	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed (Current)	Special Ed (Former)	ously	Non- Continu- ously Enrolled	Econ Disadv	EB/EL (Current & Monitored)
At Approaches	2025	92%	92%	89%	*	89%	*	-	-	-	*	60%	-	*	89%	90%	91%
Grade Level or Above	2024	91%	92%	88%	-	88%	-	-	-	-	-	63%	*	83%	89%	93%	87%
At Meets Grade Level	2025	61%	58%	31%	*	32%	*	-	-	-	*	0%	-	*	31%	30%	32%
or Above	2024	56%	54%	31%	-	31%	-	-	-	-	-	38%	*	33%	30%	15%	28%
At Masters Grade Level	2025	21%	14%	5%	*	5%	*	-	-	-	*	0%	-	*	5%	6%	6%
	2024	19%	13%	3%	-	3%	-	-	-	-	_	13%	*	0%	4%	4%	0%
End of Cours										Г	Г	I	ı		1	T .	I
At Approaches	2025	95%	96%	89%	-	89%	*	*	-	-	-	*	*	88%	89%	88%	90%
Grade Level or Above	2024	96%	96%	93%	*	93%	*	1	-	-	*	*	100%	100%	91%	93%	92%
At Meets Grade Level	2025	68%	68%	38%	-	39%	*	*	-	-	-	*	*	38%	38%	36%	38%
or Above	2024	69%	67%	36%	*	36%	*	-	-	-	*	*	20%	39%	35%	34%	26%
At Masters	2025	37%	34%	11%	-	11%	*	*	-	-	-	*	*	25%	10%	9%	9%
Grade Level	2024	37%	33%	9%	*	9%	*	1	1	-	*	*	0%	17%	7%	6%	4%
SAT/ACT A	ll Subje	cts															
At Approaches	2025	89%	80%	40%	-	40%	-	-	-	-	-	*	-	*	*	*	*
Grade Level or Above	2024	88%	78%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
At Meets	2025	59%	35%	0%	-	0%	-	-	-	-	-	*	-	*	*	*	*
Grade Level or Above	2024	59%	38%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
At Masters	2025	13%	2%	0%	-	0%	-	-	-	-	-	*	-	*	*	*	*
Grade Level	2024	12%	2%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
All Grades A	Al Subje	ects															
At Approaches	2025	75%	77%	58%	0%	58%	66%	40%	*	-	*	30%	56%	64%	58%	59%	57%
Grade Level or Above	2024	75%	75%	58%	*	58%	53%	-	*	-	75%	44%	63%	60%	58%	56%	55%

	School Year	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed (Current)	Special Ed (Former)	Continuously Enrolled	ously	Econ Disadv	EB/EL (Current & Monitored)
At Meets Grade Level or Above	2025	50%	50%	24%	0%	25%	21%	0%	*	-	*	11%	31%	19%	25%	25%	23%
	2024	48%	47%	25%	*	25%	27%	-	*	-	13%	22%	25%	22%	25%	23%	20%
At Masters	2025	21%	19%	7%	0%	6%	17%	0%	*	-	*	4%	31%	3%	7%	7%	6%
Grade Level	2024	20%	17%	6%	*	6%	0%	-	*	-	13%	5%	6%	6%	6%	5%	4%
All Grades ELA/Reading																	
At Approaches	2025	76%	77%	43%	*	43%	55%	*	*	-	*	19%	50%	60%	42%	44%	42%
Grade Level or Above	2024	76%	76%	51%	*	50%	80%	-	*	-	*	38%	54%	43%	52%	49%	44%
At Meets	2025	54%	54%	17%	*	17%	27%	*	*	-	*	12%	13%	20%	17%	18%	15%
Grade Level or Above	2024	54%	52%	27%	*	27%	40%	-	*	-	*	24%	31%	20%	27%	25%	20%
At Masters	2025	23%	20%	4%	*	4%	27%	*	*	-	*	0%	13%	0%	5%	5%	3%
Grade Level	2024	22%	18%	7%	*	7%	0%	-	*	-	*	7%	8%	6%	7%	6%	4%
All Grades M	Tathema	atics															
At Approaches	2025	72%	76%	68%	*	68%	60%	*	*	-	*	33%	40%	50%	68%	70%	68%
Grade Level or Above	2024	72%	74%	61%	-	61%	*	-	*	-	*	44%	57%	44%	62%	60%	60%
At Meets	2025	45%	46%	30%	*	30%	30%	*	*	-	*	7%	40%	0%	31%	32%	31%
Grade Level or Above	2024	43%	42%	23%	-	23%	*	-	*	-	*	8%	29%	0%	24%	24%	21%
At Masters	2025	20%	19%	11%	*	11%	20%	*	*	-	*	0%	40%	0%	11%	12%	11%
Grade Level	2024	17%	15%	4%	-	4%	*	1	*	-	*	0%	14%	0%	4%	4%	3%
All Grades S	cience																
At Approaches Grade Level or Above	2025	78%	80%	76%	*	76%	100%	-	-	-	*	33%	*	80%	76%	75%	77%
	2024	75%	75%	64%	-	65%	*	-	-	-	*	50%	60%	77%	63%	59%	64%
At Meets	2025	47%	46%	30%	*	31%	0%	-	-	-	*	0%	*	20%	31%	31%	32%
Grade Level or Above	2024	43%	41%	23%	-	23%	*	-	-	-	*	38%	0%	31%	22%	14%	21%

	School Year	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed (Current)	Special Ed (Former)	Continu- ously Enrolled	Non- Continu- ously Enrolled	Econ Disadv	EB/EL (Current & Monitored)
At Masters Grade Level	2025	17%	13%	5%	*	6%	0%	ı	-	-	*	0%	*	0%	6%	6%	4%
	2024	16%	12%	4%	1	4%	*	1	1	-	*	6%	0%	0%	4%	3%	1%
All Grades S	ocial St	udies															
At Approaches	2025	77%	79%	62%	1	62%	*	*	-	-	-	57%	*	88%	61%	61%	60%
Grade Level or Above	2024	78%	79%	65%	*	64%	80%	-	-	-	*	50%	86%	95%	61%	64%	63%
At Meets	2025	50%	50%	26%	-	26%	*	*	-	-	-	29%	*	38%	25%	25%	24%
Grade Level or Above	2024	51%	49%	26%	*	26%	40%	-	-	-	*	25%	29%	37%	24%	24%	20%
At Masters	2025	27%	24%	7%	-	7%	*	*	-	-	-	29%	*	25%	7%	6%	5%
Grade Level	2024	27%	23%	9%	*	9%	0%	-	-	-	*	8%	0%	16%	8%	7%	5%
					STAAR P	erforman	ce Rate	s by Enrolle	ed Grac	de at Meet	ts Grad	le Level or A	Above				
6th Graders																	
Reading and	2025	37%	33%	17%	-	14%	*	-	-	-	-	0%	*	-	17%	15%	13%
Mathematics	2024	36%	34%	12%	-	12%	-	-	*	-	*	*	*	-	12%	16%	9%
Reading and Mathematics	2025	37%	33%	17%	-	14%	*	-	-	-	-	0%	*	-	17%	15%	13%
Including EOC	2024	36%	34%	12%	-	12%	-	-	*	-	*	*	*	-	12%	16%	9%
Reading	2025	56%	55%	21%	-	18%	*	-	-	-	-	20%	*	-	21%	19%	13%
Including EOC	2024	57%	55%	39%	-	39%	-	-	*	-	*	*	*	-	39%	42%	37%
Math	2025	41%	38%	28%	-	25%	*	-	-	-	-	0%	*	-	28%	19%	23%
Including EOC	2024	40%	39%	24%	-	22%	-	-	*	-	*	*	*	-	24%	19%	19%
7th Graders																	
Reading and	2025	36%	36%	15%	-	15%	*	-	*	-	-	*	*	-	15%	19%	14%
Mathematics	2024	35%	28%	21%	-	21%	_	-	_	-	_	17%	*	-	21%	22%	16%
Reading and Mathematics	2025	38%	36%	15%	-	15%	*	-	*	-	-	*	*	-	15%	19%	14%
Including EOC	2024	36%	29%	21%	-	21%	-	-	-	-	-	17%	*	-	21%	22%	16%

	School Year	State	Region 19	District	African American	Hispanic	White	American Indian	Asian	Pacific Islander	Two or More Races	Special Ed (Current)	Special Ed (Former)	Continuously Enrolled	ously	Econ Disadv	EB/EL (Current & Monitored)
Reading Including EOC	2025	54%	54%	24%	-	24%	*	-	*	-	-	*	*	-	24%	31%	23%
	2024	54%	50%	33%	-	33%	-	I	-	-	-	33%	*	-	33%	31%	22%
Math Including	2025	43%	42%	31%	-	30%	*	-	*	-	-	*	*	-	31%	32%	29%
EOC	2024	40%	34%	27%	-	27%	-	-	-	-	-	17%	*	-	27%	28%	24%
8th Graders																	
Reading and	2025	30%	27%	9%	-	9%	-	-	-	-	-	*	-	-	9%	9%	11%
Mathematics	2024	28%	22%	6%	-	6%	*	-	-	-	*	14%	*	-	6%	6%	3%
Reading and Mathematics	2025	44%	44%	16%	-	16%	*	-	-	-	-	*	*	-	16%	17%	15%
Including EOC	2024	41%	41%	14%	-	15%	*	-	-	-	*	13%	*	*	14%	14%	11%
Reading Including	2025	59%	58%	20%	-	20%	*	-	-	-	-	*	*	-	20%	21%	16%
EOC	2024	57%	55%	24%	-	24%	*	-	-	-	*	25%	*	*	24%	23%	18%
Math Including	2025	51%	56%	51%	-	51%	*	1	-	1	-	*	*	-	51%	55%	55%
EOC	2024	49%	52%	27%	-	28%	*	-	-	-	*	13%	*	*	28%	26%	27%
3rd - 8th Gra	aders																
Reading and	2025	38%	37%	15%	-	14%	50%	-	*	-	-	0%	*	-	15%	16%	14%
Mathematics	2024	36%	34%	14%	-	14%	*	-	*	-	*	12%	17%	-	14%	16%	10%
Reading and Mathematics	2025	40%	39%	16%	-	15%	43%	-	*	-	-	0%	*	-	16%	17%	15%
Including EOC	2024	38%	36%	16%	-	17%	*	-	*	-	*	11%	17%	*	17%	18%	13%
Reading Including	2025	55%	56%	22%	-	21%	43%	-	*	_	-	9%	*	-	22%	24%	19%
EOC	2024	54%	52%	31%	-	31%	*	-	*	-	*	22%	50%	*	31%	30%	24%
Math Including	2025	46%	47%	39%	-	39%	43%	-	*	-	-	9%	*	-	39%	42%	40%
EOC	2024	45%	44%	27%	-	27%	*	-	*	-	*	11%	33%	*	27%	26%	24%

Problem Statement 1: EPLA experienced significant declines in scholar performance on STAAR/EOC exams in 2021-2022 and 2022-2023, particularly at the Meets and Masters levels. While 2023-2024 data shows recovery (75% Approaches, 48% Meets, 20% Masters), overall performance has not yet returned to pre-pandemic levels.

Root Cause: Extended disruptions from COVID-19, coupled with the challenge of accelerating learning for scholars who entered middle and high school with unfinished learning, contributed to district-wide learning loss

Problem Statement 2: TELPAS composite results in 2023 mirrored those of previous years, indicating limited progress in advancing English Learners' proficiency levels, despite gains in STAAR Reading for EB scholars.

Root Cause: COVID-era learning loss disproportionately impacted EB scholars, who had fewer authentic opportunities to practice speaking and listening skills. Additionally, the continued increase in the EB population has made it challenging to accelerate growth at the same pace as overall enrollment.

Problem Statement 3: There remains a need to enhance instructional practices in language acquisition, including the implementation of sheltered instruction/SIOP strategies, particularly for beginning teachers.

Root Cause: EPLA continues to serve a rising proportion of English Learners, At-Risk, and Economically Disadvantaged scholars. Teachers--especially new and early-career educators--require additional support and professional learning to effectively meet these scholars' needs.

Problem Statement 4: EPLA's overall attendance rate dropped to 92.6% in 2022-2023, down from 94.0% in 2021-2022 and well below pre-pandemic levels of 96%+. Chronic absenteeism increased to over 20% of enrolled scholars.

Root Cause: The lingering effects of COVID-19 shifted family expectations around school attendance. Parents and guardians are more inclined to keep scholars home for illness, travel, or personal reasons, leading to increased absences and inconsistent instructional access.

Problem Statement 5: Results from the 2023-2024 staff and faculty survey indicated a strong desire for more structured collaboration time to strengthen instructional alignment and professional growth.

Root Cause: Scheduling changes and recovery efforts in the years following COVID-19 limited the quality and consistency of collaboration time. Expansion to multiple campuses has further complicated alignment of teacher planning and professional development across the district.

District Processes & Programs

District Processes & Programs Summary

<u>Instructional</u>: EPLA uses an embedded RTI program that is called "Accelerated Learning" to support individualized learning "Accelerated Learning" time, an EB (Emergent Bilingual) support program is provided based upon TELPAS proficiency leve students are pulled-out and Advanced & Advanced High students are pushed-in) through the support of an ESL Paraprofess writing, listening, and speaking. Because of the increase in the number of EB students across our charter district, EPLA has development in all content areas.

			2023					20	022					
			Listening					Listo	ening					
GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginn
6	64	30%	55%	11%	5%	6	45	12%	33%	35%	21%	6	43	12%
7	114	25%	47%	16%	11%	7	41	9%	41%	30%	20%	7	54	9%
8	96	19%	44%	17%	21%	8	57	14%	22%	38%	27%	8	47	14%
9	69	33%	39%	14%	13%	9	30	13%	40%	37%	10%			
10	84	24%	40%	27%	8%									
			Speaking					Spe	aking					
GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginn
6	64	25%	56%	16%	3%	6	45	20%	67%	13%	0%	6	43	30%
7	114	39%	38%	23%	1%	7	41	27%	61%	12%	0%	7	54	28%
8	96	41%	44%	15%	1%	8	57	5%	61%	28%	0%	8	47	14%
9	69	54%	33%	13%	0%	9	30	30%	40%	30%	0%			
10	84	44%	33%	20%	2%									
			Reading					Rea	nding					

GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginn
6	64	53%	31%	13%	3%	6	45	31%	51%	11%	7%	6	43	17%
7	114	34%	39%	18%	9%	7	42	31%	19%	26%	24%	7	54	22%
8	96	29%	34%	21%	16%	8	58	22%	47%	17%	14%	8	47	16%
9	69	25%	51%	12%	13%	9	30	20%	47%	23%	10%			
10	84	26%	57%	8%	8%									
			Writing					Wri	iting					
GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginning	Intermediate	Advanced	Advanced High	GL	# Tested	Beginn
6	64	66%	28%	6%	0%	6	45	18%	31%	20%	31%	6	43	10%
7	114	54%	30%	15%	1%	7	42	14%	26%	38%	21%	7	54	7%
8	96	49%	33%	17%	1%	8	58	7%	26%	26%	41%	8	46	3%
9	69	57%	33%	9%	1%	9	30	10%	43%	23%	23%			
10	84	50%	24%	21%	5%									

Curricular: EPLA utilizes High Quality Instructional Materials (HQIM) as it's primary curricular framework. These resources Reading, EPLA has adopted Amplify Texas for it's Middle School curriculum and ODELL Texas for it's High School curriculus subjects, with Carnegie Mathematics filling the high level mathematics courses (Algebra II, Pre-Calculus, Geometry). EPLA Social Studies is utilizing the HMH suite of textbooks across it's courses. Additional resources include: IXL, TEKS Resource SEs for all other respective content. Since opening a new HS campus in 2021-2022, EPLA is also embedding projects acros while continuing to use project-based-learning activities in the middle school. Our core curriculum also includes Social/Emo district Social Workers/Counselors--e.g. suicide prevention, trauma informed care, conflict resolution, violence prevention, s Counselor for each of the campuses within the district since 2022-2023 school year. The Social/Worker counselors also as CCMR" in 2022-2023 to continue supporting students in the processes needed to prepare for college and/or careers during aid, graduation planning, dual credit enrollment, etc. One-on-one technology is used to support in-class and at-home assign

<u>Personnel</u>: EPLA has partnered with "YYY Advisors" in addressing the recruiting and hiring of highly qualified staff. In add Resources efforts as well. EPLA also embeds recognition programs (e.g. CRSHH Employee-of-the-Month, Teacher-of-the-)

term staff retention. EPLA applies for grant opportunities that support teacher development and recognition for exemplary v

Years	Teachers on Staff No with a w		Teachers with a Master's Degree	vith a with a Doctorate		Total Teachers on Staff	Beginning Teachers	1-5 years of Experience	6-10 Years Experience	11- Yea Exp				
2021-2022	45	0%	24.0%	1.1%	0%	2021-2022	45	51.7%	39.9%	4.0%				
2020-2021	25	0%	13.0%	1.0%	0%	2020-2021	25	3.0%	10.0%	1.0%				
2019-2020	18	0%	91.7%	8.3%	0%	2019-2020	18	20.4%	73.1%	5.6%				
2018-2019	15	6.7%	66.5%	26.8%	0%	2018-2019	15	20.1%	73.2%	6.7%				
2017-2018	15	0%	59.9%	40.1%	0%	2017-2018	15	26.5%	53.5%	6.7%				
2016-2017	16	0%	87.5%	12.5%	0%	2016-2017	16	87.5%	12.5%	0%				

<u>Organizational</u>: EPLA continually reviews its organizational structure to ensure the most aligned and efficient operations p campuses in 2021-2022, the delineation of roles between district and campus level supports is being fine-tuned to ensure bein supporting both district and campus level work across all campuses beginning in 2021-2022. EPLA also enhanced its cer Coordinator, PEIMS Coordinator, and Financial Services Coordinator. The organizational chart originally developed during ensure district/campus needs are being met to the greatest degree possible.

Administrative: EPLA is using the TxEIS Ascender programming to address administrative needs across the district. This i monitoring, and data reviews. In addition, EPLA uses DMAC to support administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative needs across the district. This is monitoring, and data reviews. In addition, EPLA uses DMAC to support administrative reviews of district data and student programming to administrative needs across the district. This is monitoring, and data reviews. In addition, EPLA uses DMAC to support administrative needs across the district. This is monitoring, and data reviews. In addition, EPLA uses DMAC to support administrative needs across the district. This is monitoring, and data reviews. In addition, EPLA uses DMAC to support administrative needs across the district. This is monitoring, and data reviews of district data and student programming to administrative needs across the district. This is monitoring, and data reviews of district data and student programming to administrative needs across the district. This is monitoring, and data reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to administrative reviews of district data and student programming to admini

District Processes & Programs Strengths

EPLA has identified the area of "Curricular", as it's greatest strength.

<u>Curricular</u>-EPLA is utilizing the TEKS RS curriculum as its primary curriculum framework. EPLA also uses additional resources (IXL, StemScopes, Amplify for ELAR (MS), HMH Textbooks for Social Studies, and ODELL for ELAR (HS)) along with teacher developed curriculum, to address TEKs and SEs that allow our students to have a personalized learning experience that enables them to be as successful as possible. EPLA has partnered with TeachingLab through the RISE Program during 2023-2024 and 2024-2025, while continuing a partnership in 2025-2026 focused on the implementation of HQIM in ELAR and Mathematics.

Perceptions

Perceptions Summary

El Paso Leadership Academy is an innovative public charter school that utilizes strong relationships between students, teachers, parents, and staff to create a safe and collaborative learning environment where every member of our district is given the opportunity to grow and thrive. Our model focuses on providing students with an education that is built on real-world applications that allows them to develop skills such as leadership, critical thinking, and problem solving that will benefit them beyond the classroom and into life. Parents also have a role at El Paso Leadership Academy, as they are provided opportunities to learn about what is happening at the school and provide feedback to implement change if necessary. El Paso Leadership Academy is a place where the successes of our students, teachers and staff are celebrated so that everyone is encouraged to continue to be responsible for their own success on their own journey. Parents and families can feel safe about their students attending El Paso Leadership Academy and know that when their students are at school, their students are valued as individuals and that the district will work very hard to ensure all their needs are met and that every student is successful.

A family/community and staff/faculty survey was conducted during the Fall and Spring of the 2024-2025 school year to assess the perceptions of overall school communication and operational processes. The staff/faculty agreed that EPLA is a place they want to work and that they find value in their role as educators. There was a perceived need to be more proactive when addressing issues and in providing adequate time to collaborative with peers. The majority of the family/community members (approximately 90%+) tended to feel the school has an inviting atmosphere, has supportive communication with families/scholars, and conducts school events to assist with keeping parents informed. The "Coffee with the Principal" was the event that parents provided the most communication with stakeholders. Family members also indicated they would like to see more school events that support them in working with their children on learning the academics needed for success. EPLA is a Stronger Connections school, providing key climate surveys throughout the school year to stakeholders to assess how scholars, families, and teachers view the school. All stakeholders have a positive view of the school, however every stakeholder views vaping as an issue and that needs to be tackled by EPLA.

Perceptions Strengths

Our initial survey indicated the following:

- Parents are able to reach teachers and staff to understand what their students are learning in their classrooms
- Parents are able to provide feedback to the school and impact the school's practices.
- Teachers are empowered to innovate approaches to learning in their classrooms.
- On-going development of strong relationships between teachers and students/parents.

- On-going development of strong relationships between campus leadership and teachers as they develop and grow professionally.
- On-going development of strong relationships between staff and campus leadership as they develop and grow professionally.
- All successes are celebrated be they by a teacher, student or staff member.

In October 2022, the same survey will be redistributed to our EPLA stakeholders in order for an updated perception analysis to be determined because of our exponentail growth as we are preparing for the 2022-2023 school year.

Priority Problem Statements

Comprehensive Needs Assessment Data Documentation

The following data were used to verify the comprehensive needs assessment analysis:

Improvement Planning Data

- District goals
- Campus goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

Accountability Data

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- · Effective Schools Framework data
- Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations
- Federal Report Card and accountability data

Student Data: Assessments

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR released test questions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- PSAT
- Student failure and/or retention rates
- Local diagnostic reading assessment data
- Local benchmark or common assessments data
- Observation Survey results
- State-developed online interim assessments

Student Data: Student Groups

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data

- Special education/non-special education population including discipline, progress and participation data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility/stability
- Emergent Bilingual (EB)/non-EB data, including performance, progress, discipline, attendance, and mobility/stability
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity, gender, etc.
- Section 504 data
- Homeless data
- Gifted and talented data
- Dyslexia data
- Response to Intervention (RtI) student achievement data
- Dual-credit and/or college prep course completion data

Student Data: Behavior and Other Indicators

- Annual dropout rate data
- Attendance data
- Discipline records
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- Class size averages by grade and subject
- School safety data
- Enrollment trends
- Safe and Supportive School Program Team and/or Crisis Team data (Senate Bill 11)
- School Behavioral Threat Assessment Data (Senate Bill 11)

Employee Data

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact
- · Classroom and school walkthrough data

Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate
- · Community surveys and/or other feedback

Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Communications data

- Capacity and resources dataBudgets/entitlements and expenditures dataEnrichment course/materials

Goals

Goal 1: All EPLA scholars will achieve a minimum of a two year literacy level growth (as measured by IXL BOY and EOY assessments) per year.

Performance Objective 1: Implement individualized literacy instruction plans for each EPLA scholar, incorporating evidence-based strategies and resources to address specific learning needs and maximize growth potential.

Strategy 1 Details	Reviews						
Strategy 1: Conduct an ongoing comprehensive literacy assessment through the beginning of the year, middle of the year,	Formative			Summative			
and end of the year to identify and respond to scholar literacy data.	Nov	Jan	Mar	June			
Strategy 2 Details		Rev	iews				
Strategy 2: Provide daily literacy interventions, such as guided reading, leveled literacy instruction, and explicit phonics		Formative		Summative			
struction.		Jan	Mar	June			
Strategy 3 Details		Rev	iews				
Strategy 3: Utilize adaptive learning programs with fidelity to provide differentiated instruction for every scholar.		Formative		Summative			
	Nov	Jan	Mar	June			
No Progress Accomplished — Continue/Modify	X Discor	tinue					

Performance Objective 2: Regularly assess scholars' literacy skills, analyzing data to track growth trends, identify areas of improvements, and adjust instructional strategies.

Evaluation Data Sources: IXL Screener and Diagnostic

Strategy 1 Details	Reviews							
Strategy 1: Assess literacy through 3-week assessments using IXL's Universal Screener and Diagnostic.		Formative		Summative				
	Nov	Jan	Mar	June				
Student 2 Details		Dos						
Strategy 2 Details		Rev	views					
Strategy 2: Provide professional development and professional learning community support in data analysis and		Formative		Summative				
intervention.	Nov	Jan	Mar	June				
Strategy 3 Details		Rev	views					
Strategy 3: Collaborate in grade-level and subject-level teams to analyze data and identify patterns and trends.		Formative		Summative				
	Nov	Jan	Mar	June				
No Progress Accomplished — Continue/Modify	X Discon	tinue						

Performance Objective 3: Provide ongoing professional development opportunities for educators to enhance their knowledge and skills in evidence-based literacy instruction strategies, data analysis, and differentiated instruction.

Evaluation Data Sources: Professional Development Log

Strategy 1 Details		Reviews						
Strategy 1: Hold weekly professional learning communities with a focus on literacy instruction and data analysis.		Summative						
	Nov	Jan	Mar	June				
Strategy 2 Details		Rev	riews	,				
Strategy 2: Provide opportunities for every teacher to participate in peer observations centered on literacy instruction.		Summative						
	Nov	Jan	Mar	June				
No Progress Accomplished — Continue/Modify	X Discon	itinue						

Performance Objective 4: Coordinate a comprehensive approach to supporting literacy through collaboration utilizing data-driven instructional and lesson alignment practices.

Evaluation Data Sources: PLC Agendas

Strategy 1 Details		Rev	views	
Strategy 1: Hold weekly data-driven instructional meetings to monitor scholar artifacts and data to adjust future lesson		Formative		Summative
plans.	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: Identify instructors that utilize best practices to sustain and support a data-driven instructional plan.		Summative		
	Nov	Jan	Mar	June
Strategy 3 Details		Rev	riews	
Strategy 3: Develop a family action plan to drive literacy instruction at home (daily reading goals, literacy homework, etc).		Formative		Summative
	Nov	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 5: Develop a comprehensive assessment plan that aligns with state standards and provides regular progress monitoring to identify areas for improvement.

Strategy 1 Details	Reviews			
Strategy 1: Analyze historical data to identify trends and patterns in TSIA reading assessment performance.		Formative		Summative
	Nov	Jan	Mar	June
Strategy 2 Details		Rev	views	
Strategy 2: Identify specific areas of weakness among EPLA scholars through diagnostic assessments.		Formative		Summative
	Nov	Jan	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Establish benchmarks and targets for improvement based on analysis of assessment data.		Formative		Summative
	Nov	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discor	ntinue		

Performance Objective 6: Enhance reading instructional practices by incorporating research-based strategies, differentiated instruction, and engaging literacy activities to meet the diverse needs of learners.

Strategy 1 Details	Reviews			
Strategy 1: Provide professional development opportunities for teachers focused on evidence-based reading instruction		Formative		Summative
methods.	Nov	Jan	Mar	June
Strategy 2 Details	Reviews			
Strategy 2: Implement differentiated instruction to meet the diverse learning needs of EPLA scholars.		Formative		Summative
	Nov	Jan	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Incorporate literacy-rich activities and materials across all subject areas to reinforce reading skills.		Formative		Summative
	Nov	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discor	Intinue		

Performance Objective 7: Foster a culture of literacy by promoting a love for reading, creating print-rich environments, and encouraging reading activities both inside and outside the classroom.

Strategy 1 Details	Reviews			
Strategy 1: Promote reading both inside and outside the classroom through initiatives like reading challenges and book		Formative		Summative
clubs.	Nov	Jan	Mar	June
Strategy 2 Details				
Strategy 2: Engage families in supporting literacy development at home through workshops and resources.		Formative		Summative
	Nov	Jan	Mar	June
Strategy 3 Details		Rev	views	
Strategy 3: Create a positive and supportive learning environment that values and celebrates literacy achievements.		Formative		Summative
	Nov	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discor	tinue		

Goal 2: All EPLA Emergent Bilingual scholars will achieve at least a one composite tier English Language Proficiency growth (on TELPAS) each year.

Performance Objective 1: Implement targeted English language acquisition instructional strategies and interventions for Emergent Bilingual scholars.

Strategy 1 Details	Reviews			
Strategy 1: Provide professional development for teachers on effective sheltered instruction techniques.		Formative		Summative
	Nov	Jan	Mar	June
Strategy 2 Details		Rev	riews	_
Strategy 2: Incorporate explicit language instruction, focusing on vocabulary development, academic language, and		Formative		Summative
nguage structures.		Jan	Mar	June
Strategy 3 Details		Rev	iews	
Strategy 3: Offer small-group or individual interventions for Emergent Bilingual scholars who need additional support.		Formative		Summative
	Nov	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Goal 2: All EPLA Emergent Bilingual scholars will achieve at least a one composite tier English Language Proficiency growth (on TELPAS) each year.

Performance Objective 2: Leverage family and community partnerships to support English language acquisition.

Strategy 1 Details	Strategy 1 Details Reviews						
Strategy 1: Provide resources and workshops for families to understand the language acquisition process and how they can		Formative		Summative			
support their children's progress.	Nov	Jan	Mar	June			
Strategy 2 Details		Rev	iews	Summative June Summative			
Strategy 2: Collaborate with community organizations and language partners to offer additional language learning		Formative		Summative			
opportunities outside of school.	Nov	Jan	Mar	June			
Strategy 3 Details		Rev	iews				
Strategy 3: Encourage family members to participate in school activities and events that celebrate and promote		Formative		Summative			
multilingualism.	Nov	Jan	Mar	June			
No Progress Accomplished — Continue/Modify	X Discon	tinue					

Goal 2: All EPLA Emergent Bilingual scholars will achieve at least a one composite tier English Language Proficiency growth (on TELPAS) each year.

Performance Objective 3: Implement ongoing progress monitoring and data-driven decision-making for Emergent Bilingual scholars.

Evaluation Data Sources: EB Tracker

Strategy 1 Details	Reviews			
Strategy 1: Conduct regular formative assessments, utilizing SummitK12, to track scholars' language acquisition progress	Formative			Summative
and adjust instruction accordingly.	Nov	Jan	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: Analyze TELPAS data and other language proficiency data to identify trends, strengths, and areas for	Formative			Summative
improvement.	Nov	Jan	Mar	June
Strategy 3 Details		Rev	iews	
Strategy 3: Use data to inform targeted interventions, professional development needs, and resource allocation for		Formative		Summative
Emergent Bilingual programs.	Nov	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discon	itinue		

Goal 3: Increase average daily attendance to 95% or higher, reduce scholar tardiness to below 10%, and improve scholar perceptions of school safety--as measured by the Panorama Climate Survey item "I feel safe at my school"--to benchmark at or above 80%.

Performance Objective 1: The average daily attendance will reach 95% or higher, and tardiness will be under 10%, with all Tier 2 interventions reviewed for effectiveness.

Strategy 1 Details		Reviews			
Strategy 1: Review attendance/tardiness intervention effectiveness in campus meetings.		Formative			
Staff Responsible for Monitoring: Campus Principals	Nov	Nov Jan Mar			
Strategy 2 Details		Rev	views		
Strategy 2: Celebrate scholars with strong attendance improvements.		Formative		Summative	
Staff Responsible for Monitoring: Campus Principals	Nov	Jan	Mar	June	
No Progress Accomplished — Continue/Modify	X Discon	tinue			

Goal 3: Increase average daily attendance to 95% or higher, reduce scholar tardiness to below 10%, and improve scholar perceptions of school safety--as measured by the Panorama Climate Survey item "I feel safe at my school"--to benchmark at or above 80%.

Performance Objective 2: Staff will be provided training to achieve 80% or high on the scholar perception survey for "I feel safe at my school."

Strategy 1 Details	Reviews			
Strategy 1: Provide quarterly PD to staff on building safe, responsive environments.	Formative S			Summative
Strategy's Expected Result/Impact: Establishes lasting trust in the school climate, and staff behaviors aligned with safe culture.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Principals				
Strategy 2 Details		Rev	iews	
Strategy 2: Publicly share safety actions taken based on scholar concerns.		Formative		Summative
Strategy's Expected Result/Impact: Increased in shared participation for student safety amongst all stakeholders.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Principals				
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 1: Campus leadership will review and address retention risks through structured stay interviews, onboarding feedback loops, and pulse checks, resulting in quarterly retention tracking that projects 85%+ year-end retention.

Evaluation Data Sources: - HR retention reports (quarterly)

- Stay interview documentation
- Exit interview summaries

Strategy 1 Details	Reviews			
Strategy 1: Conduct stay interviews with 100% of returning staff by March.	Formative S			Summative
	Nov	Jan	Mar	June
Strategy 2 Details		Rev	iews	
Strategy 2: Administer monthly town halls focused on culture and workload.	Formative			Summative
	Nov	Jan	Mar	June
Strategy 3 Details		Rev	iews	
Strategy 3: Track and address onboarding survey feedback for new hires within 30 days of start date.		Formative		Summative
	Nov	Jan	Mar	June
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Performance Objective 2: All staff will engage in a Gallup Data Deep Dive, facilitated by leadership, to review current scores and identify 2-3 actionable campus-wide strategies to increase overall satisfaction

Evaluation Data Sources: - Gallup Survey results (baseline and post-survey)

- Gallup Data Meeting agendas/notes
- Action plans

Strategy 1 Details	Reviews			
Strategy 1: Facilitate a Gallup Data Deep Dive during SOAR.	Formative			Summative
Strategy's Expected Result/Impact: Increased staff ownership of culture improvement.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Director of Student Wellness				
Strategy 2 Details		Rev	iews	
Strategy 2: Implement at least one town hall, monthly to check-in on progress.		Formative		Summative
Strategy's Expected Result/Impact: Clarity around staff needs.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal/Executive Director				
No Progress Accomplished Continue/Modify	X Discon	tinue		

Performance Objective 3: Launch at least four staff-wide recognition or wellness initiatives throughout the school year (e.g., Staff Spotlights, Wellness Wednesdays, Appreciation Week), with post-event feedback gathered to evaluate impact on morale and sense of belonging.

Evaluation Data Sources: - Staff engagement calendar

- Event rosters
- Post-event staff feedback surveys

Strategy 1 Details	Reviews			
Strategy 1: Launch quarterly initiatives (e.g., Staff Spotlights, wellness breaks, shout-outs).	Formative			Summative
Strategy's Expected Result/Impact: Improved staff morale and sense of community.	Nov	Nov Jan Mai		
Staff Responsible for Monitoring: Principal/Executive Director				
Strategy 2 Details	Reviews			
Strategy 2: Collect post-event feedback to gauge effectiveness.	Formative			Summative
Strategy's Expected Result/Impact: Increased positive perception of workplace culture.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Campus Operations				
No Progress Accomplished Continue/Modify	X Discon	tinue	,	•

Performance Objective 4: All teachers will have met with their coach to establish personalized teaching goals which will be revisited in middle-of-year and end-of-year conferences.

HB3 Goal

Evaluation Data Sources: - Coaching/goal-setting documentation

- TESS evaluation forms
- Mid-/EOY check-in logs

Strategy 1 Details		Reviews				
Strategy 1: Hold frequest 1:1 check-ins focused on goal setting.			Formative S			
Strategy's Expected Result/Impact: Increased staff investment in long-term growth.		Nov	Jan	Mar	June	
Staff Responsible for Monitoring: Instructional Coaches						
No Progress Accomplished — Continue/M	odify	X Discon	tinue			

Goal 5: By the 2025-2026 school year, at least 20% of EPLA teachers will meet eligibility criteria for TIA designation. An additional 10% of teachers will meet eligibility in both 2026-2027 and 2027-2028, resulting in at least 40% of teachers designated by the end of the 2027-2028 school year.

Performance Objective 1: Track the TIA readiness and professional development needs of teachers to establish a timeline for achieving the TIA eligibility.

Evaluation Data Sources: EPLA-TESS Rubric

Strategy 1 Details	Reviews			
Strategy 1: Monitor and track teacher growth from the beginning of the year (BOY), middle of the year (MOY), and end of		Summative		
the year (EOY) utilizing the Teacher Evaluation and Support System (TESS) rubric.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased EPLA-TESS rubric metric for all teachers.				
Staff Responsible for Monitoring: Principal/Executive Director/Director of Student Wellness				
Strategy 2 Details		Rev	iews	
Strategy 2: Conduct post-evaluation discussions with teachers after Fall and Spring evaluations to monitor growth and	Formative S			Summative
goal-set.	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Teacher effectiveness and alignment with EPLA-TESS rubric.				
Staff Responsible for Monitoring: Principal/Executive Director/Director of Student Wellness				
No Progress Accomplished — Continue/Modify	X Discon	itinue	ı	

Goal 5: By the 2025-2026 school year, at least 20% of EPLA teachers will meet eligibility criteria for TIA designation. An additional 10% of teachers will meet eligibility in both 2026-2027 and 2027-2028, resulting in at least 40% of teachers designated by the end of the 2027-2028 school year.

Performance Objective 2: Provide tailored professional development opportunities, focusing on the specific criteria for TIA eligibility, including instructional effectiveness, classroom management techniques, and data-driven instruction.

Strategy 1 Details	Reviews			
Strategy 1: Hold daily professional learning communities (PLC) each week.	Formative			Summative
Strategy's Expected Result/Impact: Teachers will align assessments and increase scholar growth metrics.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Assistant Principal of Instruction/Dean of Instruction				
Strategy 2 Details		Rev	iews	
Strategy 2: Institute learning walks and peer observations, emphasizing best practices.	Formative			Summative
Strategy's Expected Result/Impact: Increased teacher collaboration	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal/Executive Director				
No Progress Accomplished — Continue/Modify	X Discon	tinue	1	•

Goal 5: By the 2025-2026 school year, at least 20% of EPLA teachers will meet eligibility criteria for TIA designation. An additional 10% of teachers will meet eligibility in both 2026-2027 and 2027-2028, resulting in at least 40% of teachers designated by the end of the 2027-2028 school year.

Performance Objective 3: Implement a mentoring and coaching program to provide regular feedback and growth monitoring throughout the school year.

Strategy 1 Details	Reviews			
Strategy 1: Provide weekly feedback to every teacher, highlighting areas of improvement and areas of strength.	Formative			Summative
Strategy's Expected Result/Impact: Demonstrable increase in EPLA-TESS rubric metrics between Middle-of-Year Evaluation and End-of-Year Evaluation.	Nov	Jan	Mar	June
Staff Responsible for Monitoring: Principal/Executive Director/Assistant Principal of Instruction/Dean of Instruction				
Strategy 2 Details		Rev	iews	
Strategy 2: All teachers will receive a Middle-of-Year (MOY) and End-of-Year (EOY) review that highlights: Growth in alignment to the EPLA-TESS rubric, identified areas for improvement and personalized goal-setting for continued development.	Formative Summa			Summative
	Nov	Jan	Mar	June
Strategy's Expected Result/Impact: Increased TIA eligibility and teacher retention.				
Staff Responsible for Monitoring: Principal/Executive Director/Assistant Principal of Instruction/Dean of Instruction				
No Progress Accomplished — Continue/Modify	X Discon	tinue		

Assurances

Statutorily Required Assurances

The LEA Plan must include assurances that the LEA will:

- 1. Ensure migratory children and formerly migratory children eligible to receive services are selected to receive services on the same basis as other children [Section 1112(c)(1)].
- 2. Provide services to eligible children attending private schools in accordance with section 1117, and timely and meaningful consultation with private school officials [Section 1112(c)(2)].
- 3. Participate, if selected, in the National Assessment of Educational Progress in reading and math in grades 4 and 8 [Section 1112(c)(3)].
- 4. Coordinate and integrate services with other English learners, children with disabilities, migratory children, American Indian, Alaska Native, and Native Hawaiian children, and homeless children and youths to increase program effectiveness, eliminate duplication, and reduce fragmentation [Section 1112(c)(4)].
- 5. Collaborate with State or local child welfare agency to—
 - Designate a point of contact if the corresponding child welfare notifies the LEA, in writing, that the agency has designated an employee to serve as a point of contact for the LEA;
 - Develop and implement clear written procedures governing how transportation to maintain children in foster care in their school of origin (when in their best interest) will be provided, arranged, and funded for the duration of the time in foster care. [Section 1112(c)(5)]. (For details of what these procedures must ensure, see Children in Foster Care.)
- 6. Ensure all teachers and paraprofessionals working in Title I, Part A, supported programs meet applicable State certification and licensure requirements [Section 1112(c)(6)].
- 7. For LEAs using Title I, Part A funds to provide early childhood education services to low-income children, ensure that services comply with performance standards of the Head Start Act [Section 1112(c)(7)].
- 8. Notify the parents of each student attending any school receiving Title I, Part A funds of the Parents' Right-To-Know [Section 1112(e)(1)].
- 9. Notify the parents of each student attending any school receiving Title I, Part A funds of Testing Transparency [Section 1112(e)(2)].
- 10. Implement an effective means of outreach to parents of English learners [Section 1112(e)(3)(C)].

Signature indicates the 10 assurances are included in the LEA Plan Signature of Assurance

Addendums

DIP Addendum_El Paso Leadership Academy

Documentation of Preventive Procedures, and Strategies to Ensure Compliance with Annual Review and Evaluation of PFE Policies and School-Parent Compacts

El Paso Leadership Academy (EPLA) has implemented the following preventive policies, procedures, and strategies to ensure full compliance and to prevent recurrence of similar findings in future monitoring reviews.

1. Updated Documentation for the Current Year

EPLA has reviewed, updated, and will distribute the Parent Involvement Policy for the 2025–2026 school year. This revised policy will outline:

- > Strategies to increase parent participation;
- > Procedures for collecting and incorporating parent feedback;
- > A defined process for annual evaluation and revision.

The updated policy will be distributed through multiple channels:

- >> Student registration packets;
- > Title I parent meetings;
- > Campus Improvement Team meetings;
- > Parent-teacher conferences.

The policy is also posted on the school's public website and is available in accessible formats and languages as needed.

2. Designated Staff for Implementation and Monitoring

To ensure proper implementation and communication of Title I, Part A requirements:

- At the district level, the Manager of Compliance and Director of Student Wellness are responsible for oversight, training coordination, document verification, and policy dissemination.
- > At the campus level, the **Principal** leads implementation with the support of the **Dean of Operations, Assistant Principals of Instruction**, and **school counselors**.

These staff are accountable for ensuring procedures are followed with fidelity and that parents receive consistent and accurate information.

3. Planned Parent Engagement Meetings

To meet federal engagement requirements and create consistent parent communication:

- Each campus will host 30-minute Title I presentations and open parent forums on:
 - September 3, November 5, February 18 and 19
- > These meetings coincide with Student-Led Conferences to increase accessibility and parent participation.

4. Commitment to Training and Support

EPLA acknowledges the need for improved compliance training. To build internal capacity and ensure full alignment with federal expectations:

- The district will be reaching out to ESC Region 19 and their SAFE Services consultant for targeted technical assistance and formal training on Parent and Family Engagement compliance. (SAFE services is a CEU provider through TEA and has experience with federal programs at the campus, district and ESC levels).
- > This training will cover Title I, Part A requirements, annual policy updates, documentation protocols, and effective parent communication strategies.
- > EPLA district administration will train principals using the Title I, Part A Principal checklist that categorizes requirements into Program and Parent and Family Engagement requirements by quarter. (SAFE services Desktop Series)
- > The following standing agenda item will be added to each principal meeting throughout the year _ Quarterly check-in with Title I, Part A campus requirements.

These professional development efforts will help ensure all staff responsible for implementation are properly trained and supported moving forward.

5. Follow-Up and Internal Deadlines

To ensure timely documentation and evidence submission:

- > After each Student-Led Conference/Parent Meeting, the Manager of Compliance will establish internal submission deadlines for each campus to turn in:
 - Updated sign-in sheets;
 - Meeting agendas;
 - Copies of distributed materials;

- o Feedback summaries.
- > All documentation will be reviewed and archived by the district for accountability and compliance monitoring.

Additionally, an annual submission deadline of August 15 has been established for all campuses to submit their updated PFE policies and compacts for the upcoming year, and their two Spring dates for the review and evaluation of the PFE Policy and School-Parent Compact

6. Annual Review and Policy Evaluation

EPLA's formalized a process will include:

- > Collecting feedback from families through electronic surveys, in-person meetings, and email communications;
- > Reviewing the PFE policy and School-Parent Compacts with Campus Improvement Teams, Title I stakeholders, and parent-specific meetings; and
- > Submitting revisions for board approval when applicable and re-post updated policies on the school's website by September 1 of each school year.